Department of General Services

Capital Improvement Program Request Fiscal Years 2023 – 2028

Presented January 6, 2021



Presented by:

Chichi Nyagah-Nash, Director

DGS Purpose



Mission: The Department of General Services delivers costeffective, high quality, reliable and sustainable services by managing quality facilities, ensuring efficient fleet operations, and maintain exemplary administrative customer service that supports Baltimore City agencies in the advancement of their goals.



Vision: The Department of General Services is committed to providing healthy work environments and safe, reliable vehicles for City employees by delivering high quality and cost-effective support services to City agencies who serve Baltimore's citizens and stakeholders.

Agency Budget Overview

DGS Director: Chichi Nyagah-Nash

FY22 Agency Operating Budget: \$111.8M

FY22 Capital Budget: \$12.8M (including Libraries & Convention Center)

Total Full-Time Positions (FTEs): 399

Service	Service Name	Division Chief	FY22 Budget (General Fund + Internal Service)	Positions
189	Fleet Management	Christopher Lyons	\$67.1M	244
726	DGS Administration	Chichi Nyagah-Nash (acting)	\$0.8M	32
730	Public & Private Energy Performance	Julia Kalloz (Deputy Chief)	\$3.0M	4
731	Facilities Management	Terrel Chesson	\$39.9M	95
734	Capital Projects Division: Design & Construction	Marwan Alkarajat	\$0.9M	24



Capital Projects & Energy Division Overview

Capital Projects & Energy Division



What we do:

The capital building program for City's vertical construction is managed by DGS's Capital Projects and Energy Division (CPE).

CPE's goal is to perform capital improvements to 5.4M square feet in 168 City-owned and managed facilities to provide safe, healthy and effective work spaces that facilitate the delivery of City services.

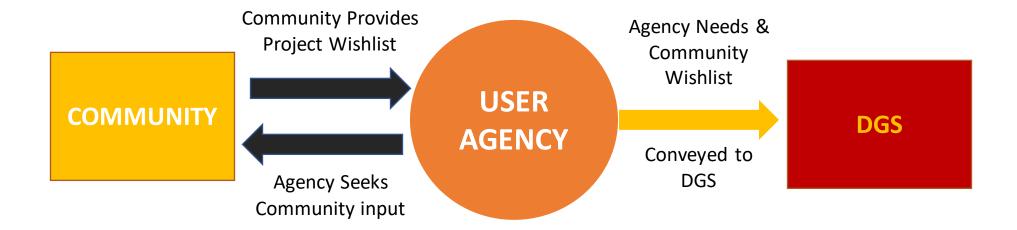


How we do it:

- Plan and address capital improvements proactively;
- Consider life cycle costs and benefits;
- Decrease the need for operations in private leases.
- Create an efficient design and project management process.

COMMUNITY ENGAGEMENT

Overview of how Baltimore's residents can get involved in DGS' CIP:



Critical Issues Facing DGS

- Capital need exceeds available funds.
- Capital funds are typically budgeted reactively (once there is a known problem)
- Need for more proactive capital improvements to minimize maintenance costs
- Deficiencies in City's facilities impact user agencies' ability to provide services.
- Condition of facilities cause agencies to want to move to private space, costing the
 City money.
- Maintenance on buildings is deferred due to lack of funding, creating:
 - Huge backlog of work;
 - Further deterioration of buildings;
 - Overall maintenance and repair costs to increase (or makes replacement only option).

Critical Issues Facing DGS

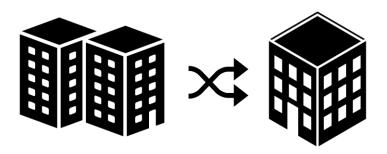
DGS's budget request is woefully ineffective in illustrating risk associated with ongoing deferred capital expenses

- Capital funds are typically budgeted reactively (once problem is known)
- Liabilities are not factored into the budget in a fully meaningful context
- System failure risks associated with current capital planning or financial deficiencies are not appropriately weighted
 - o Facility deficiencies impact agencies' service provision
- Facility conditions drive agencies to move to private, expensive space
- Deferred maintenance, and insufficient funding, results in:
 - Insurmountable backlog of work;
 - Continued deterioration of buildings;
 - Constantly increasing maintenance and repair costs to increase.

HOW DO WE ADDRESS THESE ISSUES?







Change the Funding Paradigm

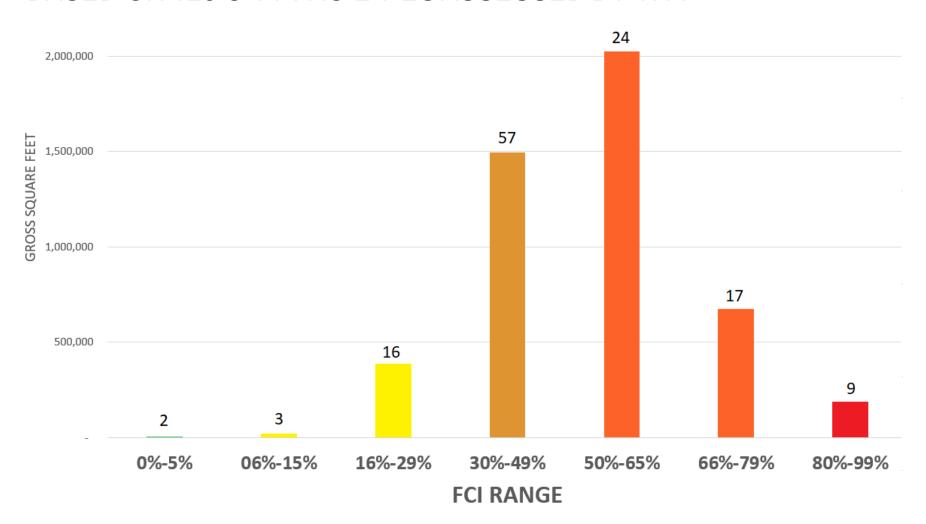
Change the Portfolio Composition

- Improved Capital Forecasting process using VFA to better identify facility system replacements resulting in reduced reactive maintenance and capital replacements for systems past their lifecycle.
- Improved Facility Management funding by using Data Driven strategies (Archibus) to optimize available resources.
- Reduction in MCC portfolio by disposing of facilities that are underutilized and are determined to be past their useable lifecycle.
- Reduction in agencies physical space thru the Future of Work program initiated by the Mayor's office for remote and hoteling in response to the Covid-19 impact on the workplace.



Distribution of FCI by square foot

BASED ON 128 CITY FACILITIES ASSESSED BY VFA



FCI = Measure of All Capital Requirements as a percent of Facility Replacement Value

Note: This chart includes the distribution of building space by FCI score. The number of buildings in each category are labeled above each bar

FCI Score	0-5%	6-29%	30-49%	50-99%	>100%
Action Needed	Normal Maintenance	Limited to Moderate Reno	Moderate to Extensive Reno	Comprehensive Modernization	Candidate for Demolition



Long Term Capital Needs: Scorecard For City Facilities



VFA Assessed

128 buildings

4.8 million square feet

\$2.1B replacement value

FCI Forecast

51% average FCI

\$1.1B FCI Capital

requirements

DGS has assessed over 4.8M SF in 128 primary facilities. The DGS CIP portfolio facilities includes:

- Downtown campus
- Police facilities
- Health Department facilities
- MOED facilities
- Historic buildings
- Fire Department facilities



Long Term Funding Scenarios

Impact on Facility Condition and Value

Funding impact on FCI





DGS Recent CIP Accomplishments in Design & Construction

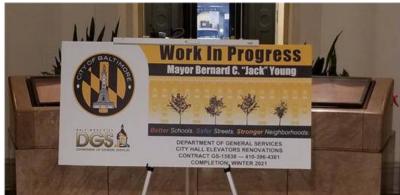


City Hall

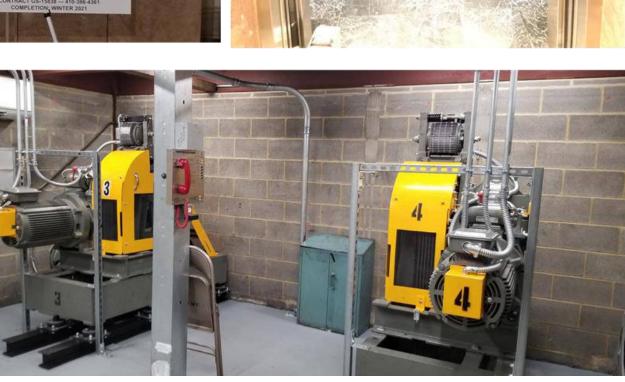
- \$4.3 million
- Elevator renovation











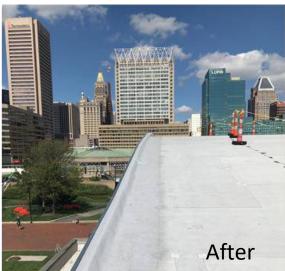




Visitor Center

- \$300K
- Roof
- Entrance Doors

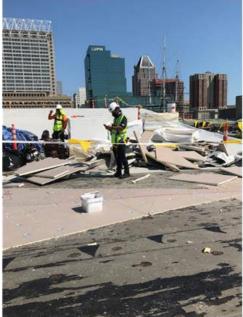
















Shot Tower

- \$1.3 million
- Structural stabilization
- Electrical above flood plain
- Masonry repair



















DGS CIP FY23-28



Hampden Library

- \$3.4 million
- Complete renovation including multiple systems



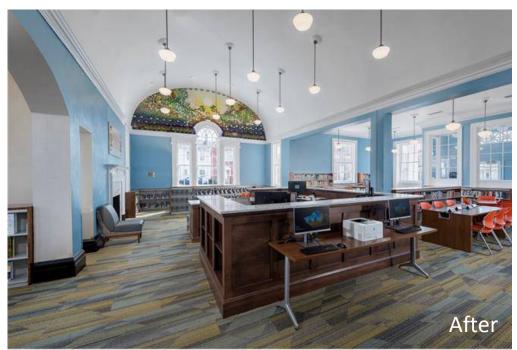






Before









BCFD Hanover St.

- \$1.5 million
- Complete renovation Electric, HVAC, interior





















Projects Underway

Loading...



Substantial Renovation: HVAC, Electrical, Fire Alarm

- Cummings Building: 401 E. Fayette St HVAC -\$4.65M + \$4.6M FY23
- Police HQ/Central/Annex: 601 E Fayette
 St, Fire Alarm \$5.5M
- SE Community Action Center: 3411 Bank St HVAC/Electrical/Roof- \$1.8M

Roof

- Eastern Health Clinic: 1200 E Fayette \$800K
- Fire Station 5: 2120 Eastern Avenue \$660K

Elevators

- 4 S. Frederick St: \$1.25M
- Police Headquarters: 601 E Fayette St, \$4.5M

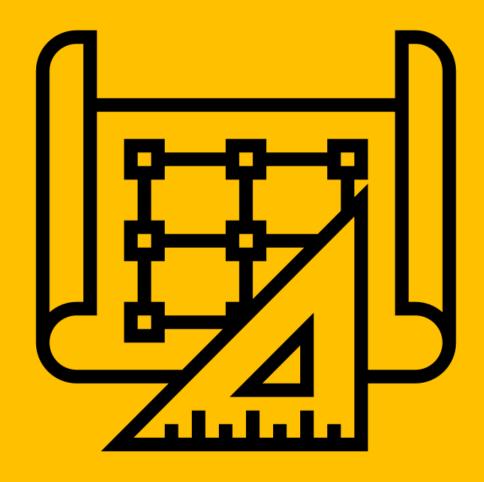
Envelope and Exterior

- Baltimore Convention Center: Waterproofing -\$2.178M
- City Hall :Exterior Stone Walls \$8.7M + \$2M FY23

19



Projects In Design





Substantial Renovation: HVAC, Electrical, Fire Alarm

- 88 State Circle \$1.15M + \$700K FY23
- AWMB \$3.65M +\$1.775M FY23
- Forest Park Library: 3023 Garrison Blvd -\$4.75M +\$2.9M FY23

Roof

- Samuel Morse Shelter 424 S Pulaski St: \$1.375M
- Southwest District Police- 424 Font Hill Ave: \$675K

Envelope and Exterior

NW Community Action Center - 3939
 Reisterstown Rd: \$900K

Partial Interior Renovation

 Southern District Police: 10 Cherry Hill Rd, \$1.0M

Other

Ft. McHenry Fire Boat Pier: 2609 Leahy St: \$1.5M



Construction & Design Projects Underway

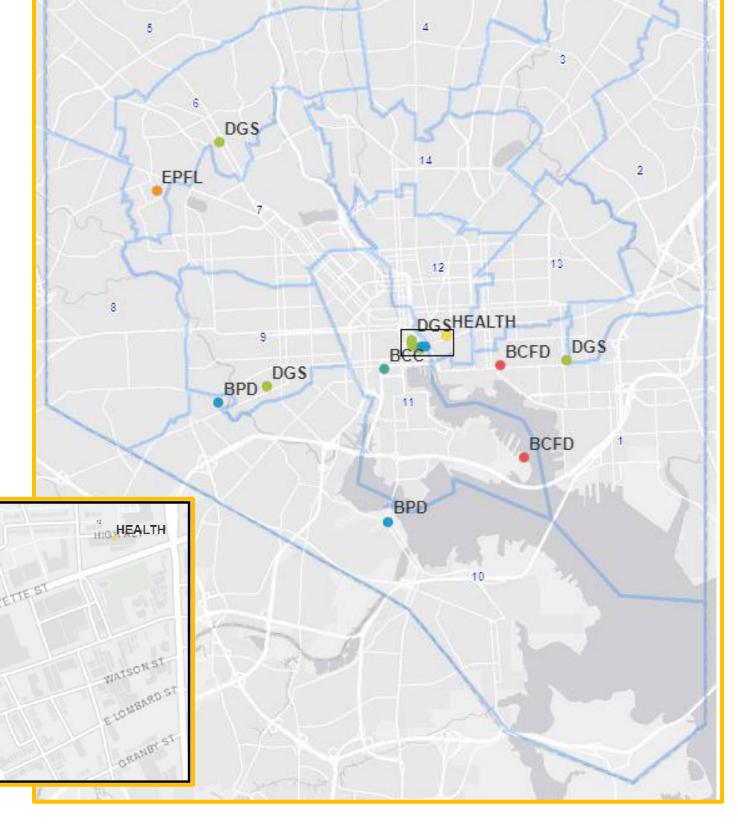
Ø

DGS

E LEXINGTON ST

E FAYETTE ST

Projects are funded using prior years allocations.



DOWNTOWN BALTIMORE CITY CAMPUS

DGS



DGS FY23-2028 Capital Improvement Program Requests

Considerations In Evaluating CIP Funding Requests



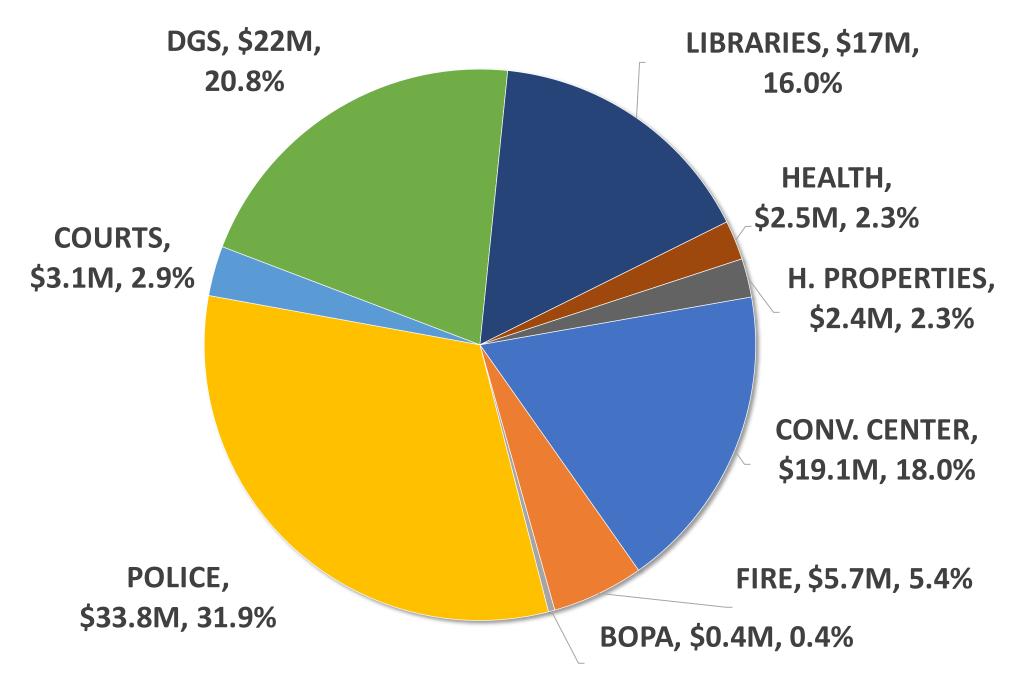


- Legal Mandate, i.e., Code compliance (ADA, lawsuits)*
- Public Safety, i.e., fire alarm/suppression systems, structural*
- Operations and Management, i.e., will result in operational savings*
- Environmental Impact *
- Asset Condition*
- Equity*
- Political mandate, *i.e.*, Mayor's directive, Director's agenda
- Type of building infrastructure, *i.e.*, MEP, structural, finishes
- Prior funding and/or External funding availability
- Agency needs

23

^{*} Aligns with Planning Criteria

FY 2023 – 2028 TOTAL CIP REQUESTS BY AGENCY (%)







Department Of General Services

FY2023-28 CIP



Courts

Not shown on map:

BCFD

DGS

Courts DGS

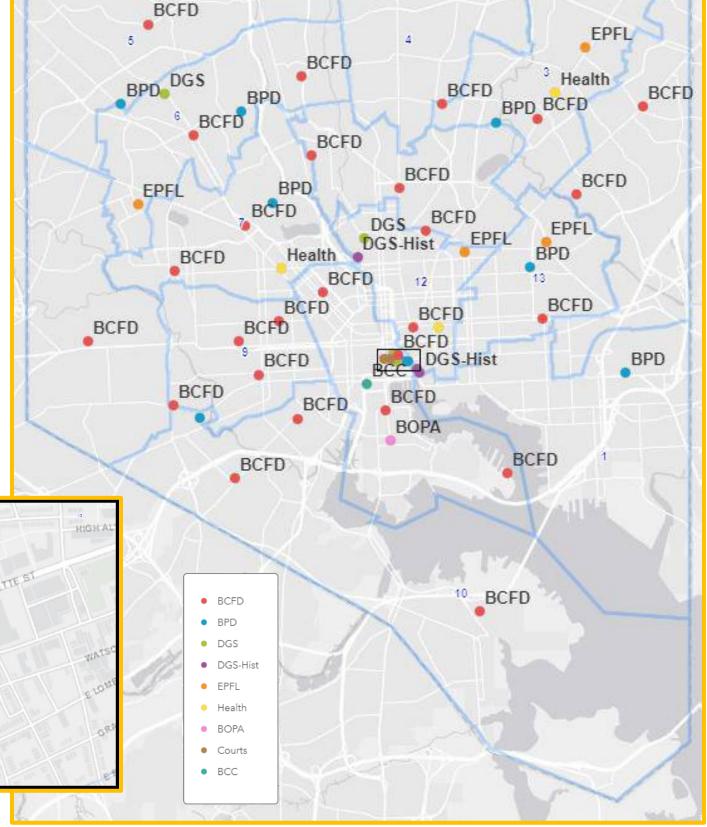
E FAYETTE ST DGS

 The cloisters and gunpowder range are located in Baltimore county

BPD BPD

DGS-Hist

 88 state circle is located in Annapolis MD



DOWNTOWN BALTIMORE CITY CAMPUS

DGS CIP FY23-28

25



Construction & Design Projects Underway

Ø

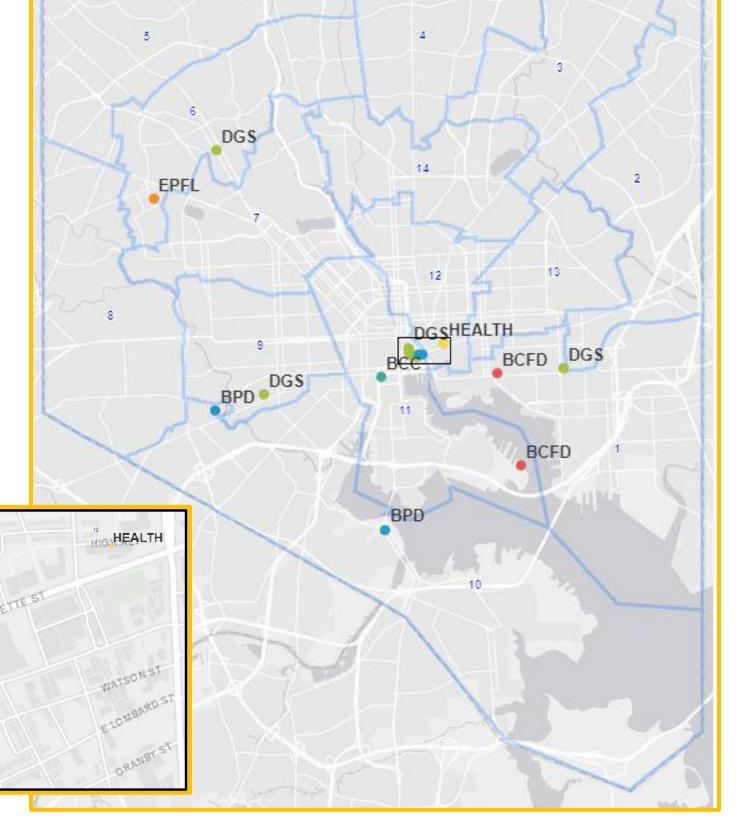
DGS

DGS

E LEXINGTON ST

E FAYETTE ST

Projects are funded using prior years allocations.



DGS

FY 2023 PRIORITY CIP REQUESTS BY AGENCY

	PRIO	RITY 1	PRIORITY 2 & 3			
AGENCY	%	\$	%	\$		
DGS	45%	\$8,695	7%	\$275		
FIRE	4%	\$780	17%	\$685		
HEALTH	6%	\$1,200	0%	\$0		
POLICE	17%	\$3,300	14%	\$585		
CONV. CENTER	1%	\$200	53%	\$2,200		
LIBRARIES	23%	\$4,500	0%	\$0		
DGS – HISTORIC PROPERTIES	4%	\$700	4%	\$180		
ВОРА	0%	\$0	5%	\$200		
TOTAL	100.0%	\$ 19,375	100.0%	\$ 4,125		

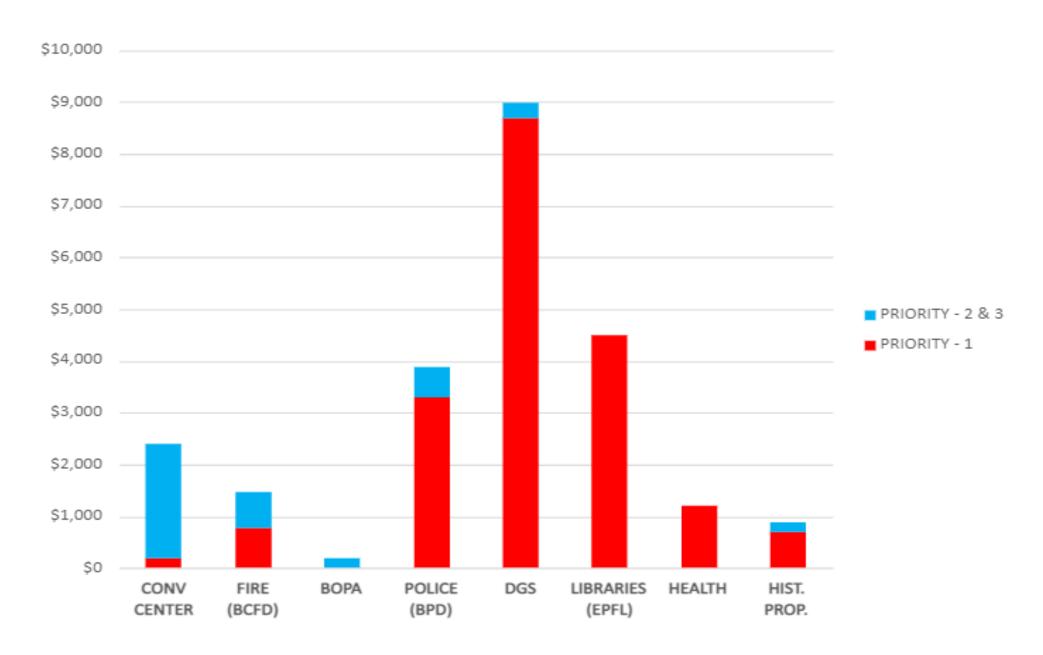


27

Dollars shown in Thousands



FY 2023 Priority CIP Requests By Agency



☐ Dollars shown in thousands



FY 2023 Priority 1

Municipal and Historic Properties

- 197-014 Cummings Bldg., MEP Upgrade & ADA Bathrooms (\$4.62M)
- 197-005 City Hall Exterior Stone repairs (\$2.0M)
- 197-049 AWMB Renovation Fire Protection & HVAC (\$1.775M)
- 197-184 88 State Circle Building Upgrades (\$700K)
- 197-307 621 N Eden St, Health/WIC and Headstart





88 State Circle Bldg.



621 N Eden St - WIC Building



Abel Wolman Municipal Bldg.





City Hall

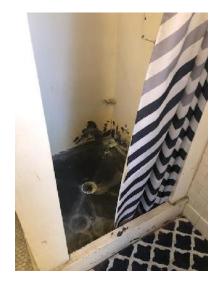


Fire Buildings

- 197-309 Engine 52&47 Bathroom/Bunkroom Gender Neutral (\$80K)
- 197-323 Engine 8 Bathroom Renovation Gender Neutral (\$80K)
- 197-338 Engine 21 Bathroom Renovation Gender Neutral (\$80K)
- 197-339 Engine 30 Bathroom Renovation Gender Neutral (\$90K)
- 197-340 Engine 45 Bathroom Renovation Gender Neutral (\$80K)











30

Engine 8

Engine 47

Engine 52



Fire Buildings

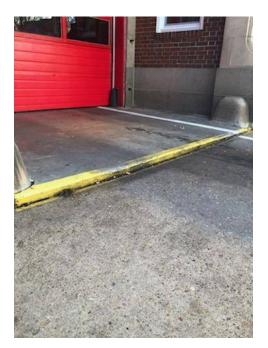
- 197-334 Engine 27 Concrete Apron (\$100K)
- 197-335 Engine 42 Concrete Apron (\$150K)
- 197-336 Engine 47 Concrete Apron (\$60K)
- 197-337 Engine 51 Concrete Apron (\$60K)



Engine 51



Engine 27



Engine 47



Engine 42



Engine 51



Baltimore Convention Center

534-001 Facility Capital Improvement **A**nnual Contribution (\$200K)



Enoch Pratt Free Library

457-002 Clifton Branch Renovation (\$1.6M) 457-007 Forest Park Library Renovation (\$2.9M)



Forest Park Branch



Clifton Branch

DGS CIP FY23-28

32



Health Department

- 197-271 1515 W. North Ave, Druid Health Clinic HVAC & Roof (\$700K)
- 197-226 4920 Harford Rd, Harford Senior Center Envelop Upgrades (\$500K)



Druid Health Clinic Druid Health Clinic



Police Department

- 197-202 Eastern District New Roof and bathroom upgrades (\$300K)
- 197-332 Gunpowder Range replacement (\$2.0M)
- 197-351 Headquarters Garage Repair (\$1.0M)









Headquarters Basement & Garage

DGS's FY2023-2028 CIP REQUEST

Dollars shown in Thousands

Police Department

CIP No. Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
197-202 Eastern District - New Roof and bathroom	1620 Edison Hwy,21213	1	300	1700				Ï	2000
	10901 Notchcliff Rd, Glen Arm,								
197-332 Gunpowder Range Replacement	MD 21057	1	2000						2000
197-351 Headquarters Garage Repair	601 E Fayette St, 21202	1	1000						1000
197-342 Southwest District Female Lockers & Bathrooms	424 Font Hill Ave, 21223	2	293	160					453
197-343 Northeastern District Female Lockers & Bathrooms	1900 Argonne Dr, 21218	2	292	160					452
197-327 Northwest District Central AHU replacement	5271 Reisterstown Rd, 21215	3		500					500
197-344 Northwest District Female Lockers & Bathrooms	5271 Reisterstown Rd, 21215	3		180					180
197-345 Headquarters Annex HVAC Repair	601 E Fayette St, 21202	3		905	3035				3940
197-355 Eastern Remove Cells, Office Build Out	1620 Edison Hwy, 21213	3				1500			1500
197-272 K9 Renovation, Baltimore Zoo	Mansion House Dr, 21217	4			500				500
197-346 Headquarters HVAC Repair	601 E Fayette St, 21202	4						2900	2900
197-347 Northern District HVAC Replacement	2201 W Cold Spring Ln, 21211	4				350	1150		1500
197-353 Southeast District Office Build Out in Cell Block	5710 Eastern Ave, 21224	4			1000				1000
197-354 Southwest District Office Build Out in Cell Block	424 Font Hill Ave, 21223	4			1000				1000
197-295 Northeastern District Fire alarm and sprinkler	1900 Argonne Dr, 21218	5							0
197-324 Southwest District Window replacement	424 Fonthill Ave, 21223	5					525		525
197-328 Southeast District fire alarm and sprinkler	5710 Eastern Ave,21202	5					525		525
197-348 Eastern District HVAC Replacement	1620 Edison Hwy, 21213	5					300	2200	2500
197-349 Northeastern District HVAC Replacement	1900 Argonne Dr, 21218	5					300	2200	2500
197-350 Southwestern District HVAC Replacement	424 Font Hill Ave, 21223	5				350	2150		2500
197-352 Headquarters Security Upgrade	601 E Fayette St, 21202	5		300					300
197-356 Northeastern Remove Cells, Office Build Out	1900 Argonne Dr, 21218	5						1500	1500
197-357 Northwestern Remove Cells, Office Build Out	5271 Reisterstown Rd, 21215	5					1500		1500
197-358 Eastern Gym	1620 Edison Hwy, 21213	5						1000	1000
197-359 Northwestern Gym	5271 Reisterstown Rd, 21215	5						1000	1000
197-360 Southwestern District Gym & Breakroom	424 Font Hill Ave, 21223	5						1000	1000
POLICE		TOTAL	3885	3905	5535	2200	6450	11800	33775

NOTE: DGS was unable to budget for a needed HVAC replacement at Police HQ due to limited capital funding.

DGS's FY2023- 2028 CIP REQUEST

Fire Department

CIP No. Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
197-309 Engine 52 & 47 Bathroom - Gender neutral	3525 Woodbrook Ave 21217	1	80						80
197-323 Engine 8 Bathroom renovation - Gender neutral	1503 W Lafayette Av 21217	1	80						80
197-334 Engine 27 - Concrete Apron	4315 Mannasota Av 21206	1	100						100
197-335 Engine 42 - Concrete Apron	4522 Harford Road 21214	1	150						150
197-336 Engine 47 - Concrete Apron	2609 Washington Blvd 21230	1	60						60
197-337 Engine 51 - Concrete Apron	646 N Highland Av 21205	1	60						60
197-338 Engine 21 Bathroom renovation - Gender neutral	3724 Roland Avenue 21211	1	80						80
197-339 Engine 30 Bathroom renovation - Gender neutral	3220 Frederick Av 21229	1	90						90
197-340 Engine 45 Bathroom renovation - Gender neutral	2700 Glenn Av 21215	1	80						80
197-341 Squad 54 Bathroom/bunkroom - Gender neutral	5821 Belair Road 21206	1			120				120
197-108 Engine 31 HVACInstallation	3123 Greenmount Ave 21218	2	70						70
197-265 Engine 36 HVACInstallation	2249 Edmondson Ave 21223	2	70						70
197-289 Engine 14 Lead abatement	1908 Hollins St 21223	2			150				150
197-290 Engine 2 Lead abatement	800 Light St 21230	2			200				200
197-310 Engine 44 Bathroom renovation - Gender neutral	2 Upland Rd 21210	2	70						70
197-333 Engine 4 - Concrete Apron	1201 East Cold Spring Ln 21239	2			60				60
197-185 Engine 42 Roof replacement and boiler	4522 Harford Road 21214	3	350						350
197-225 Truck 5 replace geothermal heat pumps	801 E. 25th St. 21218	3	125						125
197-264 Engine 53 Exterior repairs and painting	608 Swann Ave 21229	3			200				200
197-288 Engine 45 Roof replacement	2700 Glenn Av 21215	3			500				500
197-069 Old Headquarters ADA upgrades	410 E Lexington St 21202	4				500			500
197-071 Engine 52 Electrical upgrade	3525 Woodbrook Ave 21217	4				300			300
197-072 Engine 14 Electrical upgrade	1908 Hollins St 21223	4			300				300
197-123 Engine 14 Bathroom and partial interior reno	1908 Hollins St 21223	4				500			500
197-224 Oldtown HVAC Installation	1100 Hillen St 21202	4				150			150
197-245 Truck 20 Roof replacement	5714 Eastern Ave 21224	4			400				400
197-059 Engine 29 Kitchen	4312 Park Heights Ave 21215	5				100			100
197-246 Hazmat Station Roof replacement	1302 Cheasapeake Ave 21226	5			260				260
197-285 Engine 30 Electrical upgrade	3220 Frederick Av 21229	5					500		500
FIRE		TOTAL	1465	0	2190	1550	500	0	5705

DGS's FY2023-2028 CIP REQUEST

DGS Municipal Buildings

CIP No.	Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
197-005	City Hall Exterior Stone Improvements	100 Holliday St, 21202	1	2000	3275	1971				7246
197-014	Cummings Bldg., MEP Upgrade & ADA Bathrooms	401 E Fayette, 21202	1	4620						4620
197-049	AWMB Renovation - Fire Protection & HVAC	200 Holliday, 21202	1	1775	2750	1700				6225
197-307	Health/WIC and Headstart Program	621 N Eden St, 21205	1	300						300
197-306	MOED 101 W. 24th Street HVAC replacement	101 W. 24th St, 21218	3	275						275
197-308	Balto. Regional Training Ctr. Roof (BRTC)	4910 Park Heights, 21215	3			300				300
197-281	City Hall - Branch wiring, equipment & devices	100 Holliday, 21202	4					3100		3100
DGS			TOTAL	8970	6025	3971	0	3100	0	22066

NOTE: DGS was unable to budget for a needed HVAC replacement at Benton Bldg due to limited capital funding.

DGS – Historic Properties

CIP No.	Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
		88 State Circle, Annapolis, MD								
197-184 88 Stat	e Circle Upgrades	21401	1	700						700
197-301 Carroll	Mansion Roof & Plaster Improvements	800 E Lombard St, 21202	2	80	220					300
197-247 Baltimo	ore Streetcar Museum Structural repair	1900 Falls Road, 21211	3		900					900
Star Sp	angled Banner Flag house Visitor Center									
197-294 HVAC (Jpgrade	844 E Pratt St, 21202	3	100	400					500
Hist_Pro			TOTAL	880	1520	0	0	0	C	2400

DGS's FY2023-2028 CIP REQUEST

Courts

CIP No.	Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
197-031	Mitchell Courthouse Window Replacement	100 N Calvert, 21202	4	4	1200					1200
197-033	Courthouse East Window Replacement	101 N Calvert, 21202	4	4		1904				1904
COURTS			TOTAL	0	1200	1904	C			3104

NOTE: DGS has put on hold requests for Peoples Court as discussions are on-going on whether the tenant is in the process of leaving the site. The total cost of these repairs is \$600,000. If the tenant elects to stay in the facility, DGS will need to request funding for the elevator and HVAC in FY2024

Health Department

CIP No.	Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
197-226	Harford Senior Center-Envelope Upgrades	4920 Harford Rd., 21214	1	500						500
197-271	Druid HVAC & Roof	1515 W. North Ave., 21217	1	700						700
197-234	Druid Health Clinic Interior Renovations	1515 W. North Ave., 21217	2		950					950
197-302	Druid Window Replacement	1515 W. North Ave., 21217	5				300			300
Health			TOTAL	1200	950	0	300	0	C	2450

Baltimore Office of Promotion and the Arts (BOPA)

CIP No.	Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
197-300	Elevator Replacement at School 33, Light Street	33 Light St, 21202	3	200						200
		10440 Falls Rd, Lutherville-								
197-277	The Cloisters, Cooling System	Timonium, MD 21093	5			200				200
ВОРА			TOTAL	200	0	200	0	0		400

DGS's FY2023 - 2028 CIP REQUEST

Dollars shown in Thousands

Convention Center

CIP No.	Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
534-001	BCC - Annual Capital Contribution	1 West Pratt, 21201	1	200	200	200	200	200	200	1200
534-010	BCC-Replace 120 Variable Frequency Drives West Building	1 West Pratt, 21201	2	2200						2200
534-013	Upgrade Fire Alarm and Building Automation Systems	1 West Pratt, 21201	3				3750			3750
534-016	BCC-East/West Building Roof Replacement	1 West Pratt, 21201	3		200		4500			4700
534-006	BCC - West Side Escalator	1 West Pratt, 21201	4					3750		3750
534-008	BCC - West Side Passenger Elevators	1 West Pratt, 21201	5						2000	2000
534-014	BCC Generator replacement	1 West Pratt, 21201	5				1500			1500
CONV	CENTER		TOTAL	2400	400	200	9950	3950	2200	19100

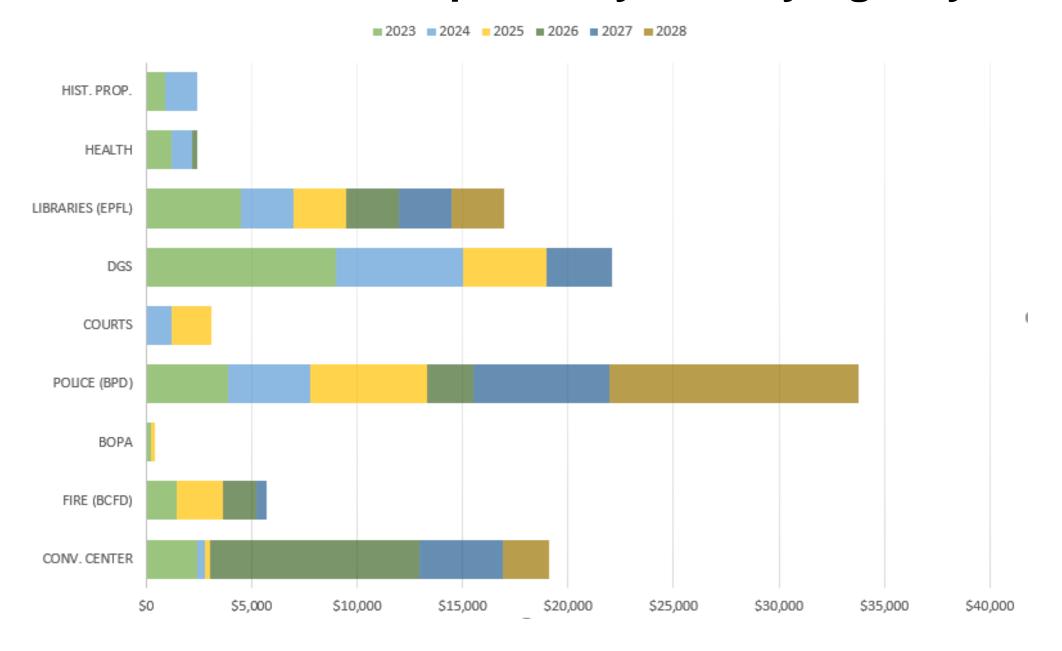
Enoch Pratt Free Library

CIP No.	Project Description	Address	PRIORITY	2023	2024	2025	2026	2027	2028	TOTAL
457-002	Clifton Library Renovation	2001 N. Wolfe St. 21213	1	1600	2500	600				4700
457-007	Forest Park Library Renovation	3023 Garrison Blvd. 21216	1	2900						2900
457-008	Hamilton Library renovation	5910 Harford Road 21214	4			1900	2500	2500		6900
457-036	Herring Run Library Renovation	3801 Erdman Avenue 21213	4						2500	2500
Health				4500	2500	2500	2500	2500	2500	17000

DGS CIP FY23-28 40



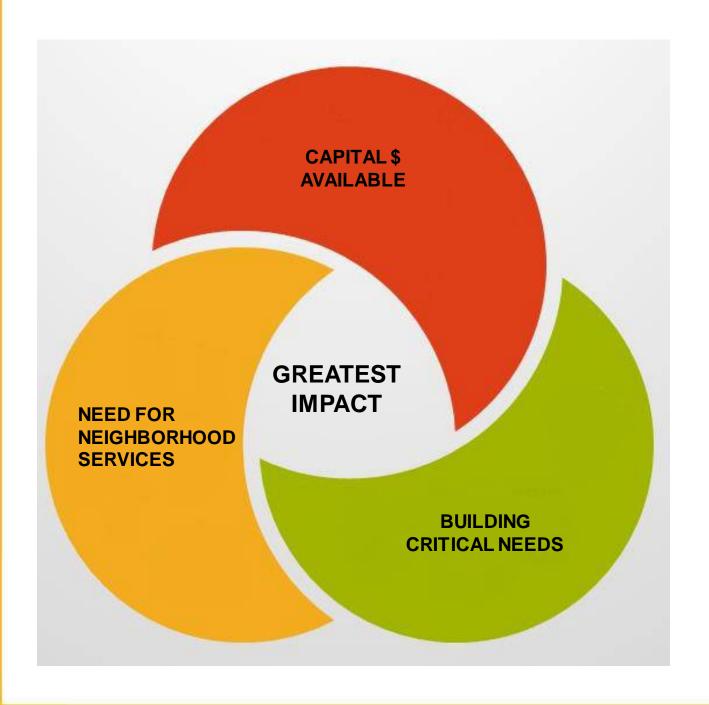
FY2023- 2028 Six Year CIP Requests By Year By Agency



☐ Dollars shown in thousands

DGS CIP FY23-28 41

EQUITY ASSESSMENT



COMMUNITY DEVELOPMENT (I.N.S.P.I.R.E. PLANS)

DGS is primarily a need-driven agency. However, DGS seeks to use its budgeted capital dollars to benefit all neighborhoods and confers and works with other entities to support programmatic and development opportunities in those neighborhoods when appropriate funding is allocated through improving existing spaces and buildings conditions in which the programs are held or other development is sought.



1% Courts

Investment In City Resources

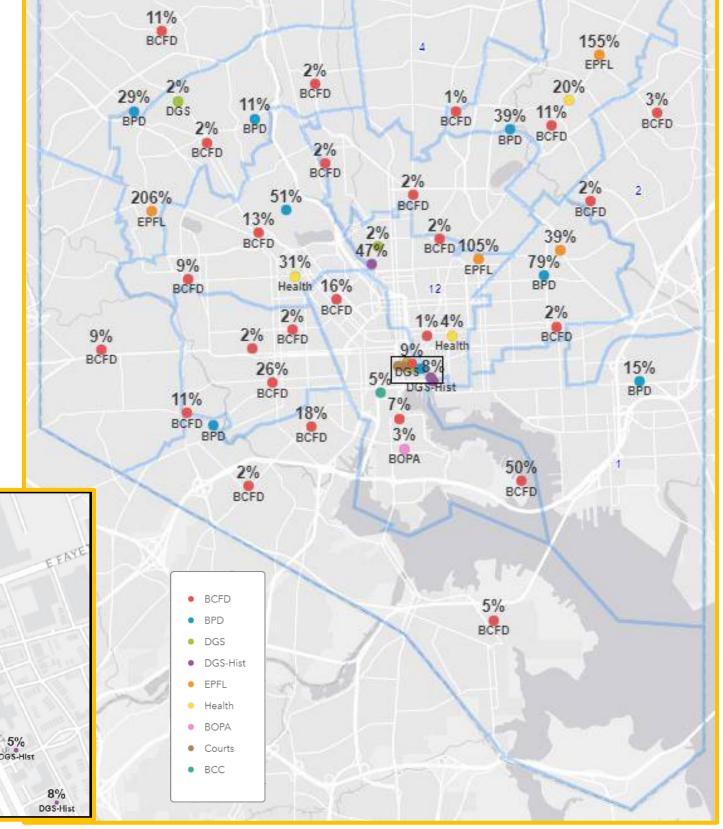
DGS facilities vary widely in physical value due to size and age. The investment per building does not capture the value of the facility to the community or the relative value of the upgrade.

This map shows the relationship between the value of DGS' CIP request and the total assessed value of the property.

10%

E FAYETTE ST

E LOMBARD ST



Shot

Tower

9% BPD



Questions?



Reference Slides

Table Of Presentation Sections

- DGS Profile
- Community Engagement
- Critical Issues Facing DGS and How to Address
- Distribution of FCI by Square Feet
- Long Term Capital Needs Scorecard and Funding Scenarios
- DGS Recent CIP Accomplishments in Design and Construction
- Projects in Design and Construction
- DGS FY 2023-2028 Capital Improvement Program Requests
- Equity Assessment and Community Development
- Investment in City Resources Map

DGS's FY2023-28 CIP REQUESTS BY AGENCY

No.	AGENCY	TOTAL
1	BOPA	\$400
2	COURTS	\$3,104
3	LIBRARIES (EPFL)	\$17,000
4	CONV. CENTER	\$19,100
5	HISTORIC PROPERTIES	\$2,400
6	DGS	\$22,066
7	HEALTH	\$2,450
8	FIRE (BCFD)	\$5,705
9	POLICE (BPD)	\$33,775

Dollars shown in Thousands

Reference for completed and on-going CIP projects by CIPI Number

Recently Complete

- 197-042 -100 Holliday St, City Hall Elevator (GF,GO) \$4.3M
- 197-179 -401 Light St, Visitor's Center Roof/ Door Replacement (GO) \$300K
- 197-229 -801 E Fayette St, Shot Tower Interior structural stabilization and masonry restoration (GF,GO) \$1.3M
- 197-127 -1227 S. Hanover St, Hanover & Ostend Fire Renovations (GF,GO) \$1.5M
- 197-037 Hampden Library Renovation (GO) \$3.4M

Projects Underway

- 197-014 -401 E. Fayette St, Cummings Bldg. Mechanical/Electrical/Plumbing Upgrades (GO)
 \$4.65M + \$4.6M FY23
- 197-270 -1200 East Fayette St, Health Clinic Roof Replacement (GO) \$800K
- 197-240 -2120 Eastern Avenue, Fire Station 5 Roof Replacement (GO) \$660K
- 197-104 -4 S. Frederick St, Elevator Replacement (GF,GO) \$1.25M
- 534-083 -Baltimore Convention Center Waterproofing (GO) \$2.178M
- 197-005 -City Hall Exterior Stone Walls (GO) \$8.7M + \$2M FY23
- 197-206-601 E Fayette St, Police Headquarters Elevator Upgrade (GO) \$4.5M
- 197-257 -3411 Bank St, SE CAC Roof /HVAC & Electrical Upgrade (GO) \$1.8M
- 197-095-601 E Fayette St, Police HQ/Central/Annex Fire Alarm (GO) \$5.5M

DGS CIP FY23-28

Reference for completed and on-going CIP projects by CIPI Number

In Design

- 197-184 -88 State Circle Upgrades (GF,GO) \$1.15M + \$700K FY23
- 197-094 -424 S Pulaski St, Samuel Morse Shelter Roof (GF,GO) \$1.375M
- 197-049 -200 Holliday St, AWMB Renovation Fire Protection & HVAC (GF,GO)
 \$3.65M +\$1.775M FY23
- 197-256 -3939 Reisterstown Rd, NW Community Action Center (GO) \$900K
- 197-199 -424 Font Hill Ave, Southwest Police Roof (GO) \$675K
- 197-297 -10 Cherry Hill Rd, Southern District Police Bathrooms/Lockers rooms (GO)
 \$1.0M
- 197-291 -2609 Leahy St, Ft. McHenry Fire Boat Pier (GO) \$1.5M
- 457-007 -3023 Garrison Blvd, Forest Park Library Renovation (GO) \$4.75M +\$2.9M
 FY23